Talent Development & Human Resources

Minutes

February 7, 2018 - 3:00 PM

Leigh Hall Room 416

Meeting Called by: Elizabeth Erickson

Type of Meeting: Talent & Development UC Committee

Attendees: Elizabeth Erickson, Sarah Kelly (present for Bill Viau), Alisa Benedict O'Brien, Mary Jo MacCracken, Kathy Rex, Joe Minocchi, Melanie McGurr, and Brittany Hartman. Missing with notice: Peggy Walchalk and Bill Viau.

Dr. Erickson called the meeting to order and made a motion to approve the November Minutes. Motion was seconded and Minutes were unanimously approved.

Subcommittee Reports:

ITL/UA Training: subcommittee met December 14th and reached out to ITL. ITL has made it clear that they are faculty-focused for the trainings they will provide. SEAC and CPAC will reach out to their constituencies and inquire about types of training/offerings employees would like to see offered here at UA. We also noted that this aligns with our issue brief to consider tuition remission for professional development courses. Sarah Kelly noted that there are some professional development courses included in UA Solutions. There are limitations, but some classes are included in tuition fee remission. A catalog is released each fall and spring (online). The issue becomes having sufficient enrollment for each course (ex: if not enough students enrolled, a UA employee would not be able to take the course free of charge.) Jarrod Tudor is over UA Solutions. Subcommittee will reach out to Dean Tudor.

Health benefits/Incentives subcommittee met December 13th. Each subcommittee member will be doing research on what benefits and incentives programs other universities and colleges offer. We will also schedule a joint meeting with the Recreation & Wellness Committee. Liz will contact Rec & Wellness. We will contact Miami, Bowling Green, CSU, Kent and Duke as recommended by Sarah.

Dr. Erickson invited the committee to be present at UC next Tuesday at 3:00 PM for our Committee report.

Next, we turned our attention to a topic submission.

Topic or Issue Description: One of the best benefits of working at UA is the tuition remission for employees and dependents. However, UA Solutions courses and professional development courses are not included in the current educational benefits. Many of the courses and topics would be directly beneficial to employees in their current positions, individual departments and UA as a whole. Many of the larger local employers offer in-house business and professional development opportunities and certifications as they engage workers and provide innumerable benefits to the organization as the trainees apply their new skills. A quick search through the library (Business Source Complete; key words "professional development" and "organizations" and "providing") yields multiple results touting the benefits, as does a quick google search. For example, providing LEAN, PMP, and/or Six Sigma education/certification opportunities to faculty and staff could potentially further the University's Stabilize, Invest and Grow strategy.

Specific actions requested: Review the potential pros (and cons) of allowing employees to substitute UA Solutions training, especially training that would be beneficial to their position and UA as a whole, in place of educational benefit for traditional credit courses (possibly just an employee benefit, not dependents, and the cost of the UA Solutions course could be compared to the average cost of 6 credit hours/2 forcredit courses so that costs are comparable).

CPAC has discussed the desire to be trained on various day-to-day platforms including PeopleSoft, etc. and also for leadership and management training with the desire to be able to move up/be promoted.

Next Topic Submission for consideration: We noted that the Budget Committee was also asked to review this submission.

Topic or Issue Description: At the December CPAC meeting, members reviewed a letter submitted by SEAC to University Council detailing the concerns their constituents have raised regarding compensation. As CPAC is charged with representing Contract Professionals to the administration of The University of Akron, we moved to write this letter, both in support of SEAC concerns, and to address the very similar concerns of our Contract Professional constituents.

We would like to begin by acknowledging the positive momentum that is building on our campus. With President Wilson's leadership, and the hard work of staff, contract professionals, and faculty across campus, we have seen growth in fundraising, an improved student attitude, and mended relationships with the larger Akron community, as well as better enrollment numbers than we otherwise would have seen. We are grateful for the administration's vision and efforts toward these ends.

With all of this momentum, it is important to reiterate what SEAC has stated in their letter: "Increases in compensation can serve several functions...to reward and acknowledge the increased contributions of established employees [and] to help retain those employees that would otherwise take that skill and experience to other organizations." Those staff and contract professionals who remain are here for the right reasons. They care about our students and the success of this University. When we have been asked to do more with less, we have risen to the challenge and cut spending, taken on additional responsibilities, and worked extra hours without a second thought – to be sure that our students receive the same outstanding service that they have grown accustomed to as part of this Zips family.

We remain grateful for the additional vacation days over winter break and the one-time financial bonus in October. However, we agree with SEAC's assertion that "they do not help resolve long term financial issues for employees." We have seen wage stagnation over many years which not only makes it difficult to retain current employees, but equally difficult to recruit replacements for the ones who leave. Additionally, the inequities created between employees who are members of a bargaining unit and those who are not has harmed employee morale, and this will only worsen over time.

Recognizing that the University continues to face significant financial challenges, and that the budget turnaround in 2017 was accomplished through many one-time solutions, we believe that now is the appropriate time to discuss and establish a plan for reinstituting normal compensation adjustments for those employees who are not part of a bargaining unit. As University finances continue to stabilize, our Contract Professional constituents need some sense of what conditions must be obtained by the March budget deadline in order for them to be considered in annual pay raises alongside bargaining unit employees.

Specific actions requested: We are asking for the support of university administration to provide a plan prior to spring break and a timeframe for addressing the compensation inequity for contract professionals,

particularly in light of the many years since any adjustment for CPs. Any assistance the University Council can provide would be sincerely appreciated.

Sarah noted that CPs are down campus-wide by 20%. Sarah is going to pull resignations for CPs and staff since the layoffs and share with our committee. Dr. Erickson will draft a letter in support of CPAC's request and circulate to our committee. Our goal will be to submit the letter of support to UC.

LGBTQ Topic Submission:

Our committee will touch base with Jolene Lane and John Messina to see what UA is already doing and provide updates for "safe space" trainings. We will pick up here at our next meeting.

Meeting adjourned at 4:15PM.

Talent Development & Human Resources

Minutes

March 7, 2018 - 3:00 PM

Leigh Hall Room 416

Meeting Called by: Elizabeth Erickson

Type of Meeting: Talent & Development UC Committee

Attendees: Elizabeth Erickson, Bill Viau, Alisa Benedict O'Brien, C.J. Peters, Mary Jo MacCracken, Joe Minocchi, Melanie McGurr, Peggy Walchalk, and Brittany Hartman. Missing with notice: Kathy Rex.

Agenda

Minutes
Information from UC meetings for February and March
Review of topic submissions for replies to UC Executive Committee
Fee remission for professional development
Services for LGBTQ
Discussion on goal progress

Dr. Erickson called the meeting to order and made a motion to approve the February Minutes. Motion was seconded and Minutes were unanimously approved.

Next, we introduced Peggy Walchalk to the committee. This was Peggy's first meeting as the SEAC rep.

Dr. Erickson shared our committee report at the February UC meeting. The Sick Leave Bank was voted on and passed (was almost unanimous). The CPAC proposal to ask for a timeline on salary raises was adopted by UC by vote 80/20. Dr. Erickson noted that President Wilson addressed athletics, admissions, and adult focus program.

On Wellness Initiatives: Dr. Erickson spoke to Kris Kraft about collaborating and meeting at 9AM on March 13th. Dr. Erickson, Melanie and Joe will attend the meeting in Shrank Hall 460. We note the topic submission on a Wellness Initiative Program will be discussed at this meeting.

Dr. Erickson updated us on the LGBTQ Topic Submission as discussed at UC. Student Services Committee is working on this and noted there are transgender bathrooms on campus. They are looking at this and this was discussed at UC. Our committee would like this shared more broadly campus-wide. As such, we made a Motion for the Communications Committee to share the information presented at UC regarding new transgender restrooms be distributed to the campus community via the Digest.

Talent Development/Tuition Remission Topic Submission – Dr. Erickson contacted Dean Tudor of Wayne College to explore what is currently offered for UA employees by way of training and professional development. Melanie shared a list with us of noncredit class pricing through UA Solutions. List will be attached hereto. Dr. Erickson will speak with Dean Tudor. We need more input from CPAC and SEAC: what at the department levels is being done across campus? Joe reminded us of the CPAC scholarship for professional development. He noted 4 scholarships were awarded last year. Peggy noted SEAC does not have a large budget. We talked briefly about fundraising for professional development scholarships.

Bill noted that there are consortia amongst schools and might be opportunity for collaboration. Bill also noted each department can send an employee to these trainings, provided the department has a budget.

Bill made a motion to recommend to the budget committee that they add a line item for professional training for staff for the new budget. Mary Jo seconded. Dr. Erickson will contact the budget committee.

Work Place Bullying/Harassment Topic Submission. Melanie shared the current polices UA has regarding sexual harassment. Dr. Erickson will look into other policies.

Meeting adjourned at 4:00PM.

Talent Development & Human Resources

Minutes

May 2, 2018 - 3:00 PM

Leigh Hall Room 416

Meeting Called by: Elizabeth Erickson

Type of Meeting: Talent & Development UC Committee

Attendees: Elizabeth Erickson, Bill Viau, Alisa Benedict O'Brien, Mary Jo MacCracken, Joe Minocchi, Melanie McGurr, Peggy Walchalk, Fahima Nassimi, and Brittany Hartman. Sarah Kelly was also in attendance. Missing with notice: C.J. Peters.

Agenda

Minutes
Update on Wellness Committee
SEAC and CPAC information for Dean Tudor on Solutions
Work place bullying /harassment issue
Discussion of two issues brought to my attention: termination dates and family leave
New business

Dr. Erickson called the meeting to order and while we did not have official minutes from the April meeting, we recapped what was discussed. Next, we introduced Fahima Nassimi, our new SEAC committee member.

We discussed UA solution course offerings. Liz has met with Dean Tudor. Joe shared the following list from CPAC:

Contract Professional interest in UA Solution course offerings

- 1.) Adobe InDesign/Photoshop
- 2.) Leadership Essentials
- 3.) Project Leadership and Motivation
- 4.) Project Management Essentials
- 5.) Project Management Certificate in Applied
- 6.) Finance for Non-Financial Managers
- 7.) Lean Mastery
- 8.) Six Sigma Black Belt
- 9.) Six Sigma Green Belt
- 10.) Clifton Strengthsfinder

Liz will be sharing this, along with SEAC's list, with Dean Tudor.

Work Place Bullying/Harassment Topic Submission. Melanie shared the current polices UA has regarding sexual harassment as well as policies of other universities. Dr. Erickson talked with AAUP (Pam) and was told there needed to be a management policy. Our committee should review the current faculty policy in the Collective Bargaining Act, Article 5, Section 4. Our committee should also review the following policies:

Anti-Bullying Policies

New York University

https://www.nyu.edu/about/policies-guidelines-compliance/policies-and-guidelines/bullying--threatening-and-other-disruptive-behavior-guidelines.html

Oregon State

http://eoa.oregonstate.edu/bullying-policy

McNeese State

https://www.mcneese.edu/policy/anti-bullying_policy

Anti-Harassment Policies

Grand Valley State

https://www.gvsu.edu/policies/policy.htm?policyId=7E08654A-ACE7-9AC9-5B933125DDA72033

University of Dayton

https://www.udayton.edu/policies/finance/nondiscrimination-policypage.php

University of Iowa

https://opsmanual.uiowa.edu/community-policies/anti-harassment

For the June meeting, we will discuss and work on drafting a policy.

Liz next discussed an issue of termination dates as presented to her by Martin Wainwright (previously a committee member). When an employee is leaving the university, and will have a gap in benefits, what is the policy? Coverage ends on the last day of your employment. Sarah and Bill explained UA policies.

The second issue Liz discussed is what extra time is given towards tenure for maternity leave. Sarah noted that you get 20 days of paid maternity leave, plus 6-8 weeks of paid sick time, provided you have it. Otherwise, you can take FMLA (unpaid sick leave). Faculty will be talking to AAUP about policies. As related, are there issues with SEAC or CPAC? Bill noted that as state employees, we can accrue sick leave with no limitations.

Bill and Sarah updated us that the sick bank and request by CPAC for a timeline on raises are both in the review process with HR and they will give us a status update.

We also recognized Mary Jo for 50 years of service and her community service award.

Meeting adjourned at 3:50PM.



University Council

Talent Development & Human Resources

MINUTES OCTOBER 2, 2018

12:30 P.M.

LH 416

MEETING CALLED BY	Mary MacCracken	
TYPE OF MEETING	Monthly Meeting (Last meeting held May 2, 2018)	
PRESIDER	Mary MacCracken	
NOTE TAKER	Peggy Walchalk	
ATTENDEES	Members in attendance: Brittany Hartman, Renata Janosi, Sarah Kelly, Mary MacCracken, Melanie McGurr, C.J. Peters, Eric Veigel, Peggy Walchalk Absent with notice: Joe Minocchi	
Agenda topics:		
12:30 – 12:35	CALL TO ORDER MARY J. MACCRACKEN	
1	Mary MacCracken called the meeting to order and provided a proposed agenda.	
DISCUSSION 2	Introductions – members introduced themselves and identified the area he or she represents.	
12:35 – 12:40	ELECTION OF OFFICERS MARY J. MACCRACKEN	
DISCUSSION 1	Elections were held - results include Mary J. MacCracken as Chair; Melanie McGurr as Vice Chair; and Peggy Walchalk as Secretary.	
12:40 – 1:10	NEW BUSINESS MARY J. MACCRACKEN	
DISCUSSION 4	NEW BUSINESS MARY J. MACCRACKEN The chair asked for additions or corrections to the March 7, and May 2, 2018 TD/HR standing committee meeting minutes. There being none, the minutes were approved as distributed by unanimous consent. Vote to invite Liz Erickson to future meetings as a non-voting, advising member. C. J. Peters moved to support the invitation to Dr. Erickson; Brittany Hartman seconded the motion and all were in favor. The Sick Leave Bank Policy was approved by UC on February 13, 2018 and forwarded to the Provost and TD/HR administration for review on March 16, 2018. The TD/HR administration should now plan to draft a board rule to send Sick Leave Bank Policy to the Board of Trustees for final approval. Committee members announced their willingness to assist TD/HR in this process to guarantee presentation at the December 5, 2018 BOT meeting. Sarah Kelly acknowledged the committee's support. Members discussed the goals for 2018-19. The goals will be prioritized in this order (1) Sick Leave Bank Policy, (2) Tuition Remission for Professional Development Courses, (3) Wellness Incentive Program, and (4) Workplace Bullying and Harassment Policy. Peggy will draft the 2018-19 committee goal report for the	

	5.	5. The TD/HR 2017-2018 annual report was reviewed. Mary MacCracken noted suggested revisions for items 1 and 2 under the top two successes category. This document will be updated to include noted revisions and will be forwarded to Kim Haverkamp.	
1:00 – 1:25		OLD BUSINESS	MARY J. MACCRACKEN
DISCUSSION	1.	discussed. - Sick Leave Bank Policy – fin December 5, 2018 Board of Tromagnetic Dean Tudor to see what discound the Digest and other lies. - Nursing Mother Locations – through the Digest and other lies. - Wellness Incentive Program groups to encourage incentive. - Services for LGBTQ Populate Announcement and advertising.	sional Development Courses – Follow-up with ants and training can be made available. Ensure communication of room locations
1:25 – 1:30		NEXT MEETING	MARY J. MACCRACKEN
DISCUSSION	1. 2.	Members agreed to meet every other. The meeting was adjourned at 1:30 µ	Tuesday beginning October 16, 2018 (4-5 p.m.) o.m. by unanimous consent.



MINUTES OCTOBER 16, 2018 4:00 P.M. LH 416

MEETING CALLED BY Mary MacCracken		Mary MacCracken	
TYPE OF MEETING Bi-Monthly Meeting			
PRESIDER Mary MacCracken			
NOTE TAKER		Peggy Walchalk	
ATTENDEES		Members in attendance: Brittany Hartman, Renata Janosi, Sarah Kelly, Mary MacCracken, Melanie McGurr, C.J. Peters, Eric Veigel, Peggy Walchalk Others: Liz Erickson (non-voting member)	
		Absent with notice: Joe Minocchi	
Agenda topi	ics:		
4:00 P.M.		CALL TO ORDER	MARY MACCRACKEN
DISCUSSION		Mary MacCracken called the meeting to orde Review of the October 2, 2018 meeting minu	
4:10 P.M.		OLD BUSINESS	MARY MACCRACKEN
	1.	A draft of the committee goals for the UC yes provided for review. Members ranked each gonext steps. Dr. MacCracken noted that the converse November 16, 2018. Priority 1 – Finalize Sick Leave Bank Polynopose a new rule to the Board of True meeting. Sarah Kelly will be meeting won a rule amendment to be adopted by 5th date seems within reason at this time. Priority 2 – Establish Workforce Development of the UC yes provided and the UC	oal by priority and discussed the mpleted goals list is due to UC by olicy astees at the December 5, 2018 BOT with John Riley this week to work UA administration. The December in.
DISCUSSION		UA employees at a discounted price. - Former Chair, Liz Erickson met with E Committee members agreed that the sure SEAC should be shared with Dean Tuck Dean Tudor to our next committee meet invitation to the dean for the October 3 Priority 3 – Implement Health Care Save Members had originally discussed the UA websites with available incentives. Recreation and Wellness Committee is opportunities in this area. Their group currently in place at five Ohio institution.	Dean Tudor in February of this year. Invey results secured by CPAC and dor. Members suggested inviting eting. Peggy will extend an 80, 2018 meeting. ings/incentives for UA employees. idea of communicating and updating. However, it was noted that the continuing to examine is reviewing model programs

	University, and the University of this topic, members agreed that program participation rate is at institution to run such a program with the SEAC representative of the Members also discussed the fact Recreation and Wellness Center very low, at roughly ten percentage.	o, Ohio University, The Ohio State of Cincinnati. As a continued discussion on it would be good to know 1) what the these schools, and 2) what it costs the m. Peggy offered to share these questions on the Recreation and Wellness Committee. Culty/staff participation rate at our r. Eric noted that the participation rate is t. Since Eric has background experience in terested in participating in further unity be presented.
	in the AAUP Civility Clause. A	that this information is already established after discussion the committee agreed that haps through the Judicial Affairs office, to
	the policy should be available of summary of findings, as well as	dent policy was created with Bill Rich and on a website. Melanie will share her is check with Akron Public Schools for a n Peters will check will also check to see if blicy.
	- This topic will be tabled for a f	uture meeting.
4:50 P.M.	NEW BUSINESS	MARY MACCRACKEN
DISCUSSION		the considering the purchase of a new nuit. There may be a future opportunity to reedback on interested training topics.
5:00 P.M.	ADJOURN	MARY MACCRACKEN
DISCUSSION	 Meeting adjourned at 5 p.m. Next meeting scheduled for Tuesday, 	October 30, 2018 (4 p.m.) LH 416



MINUTES OCTOBER 30, 2018 4:00 P.M. LH 416

MEETING CALLED BY Mary MacCracken			
TYPE OF MEETING		Bi-Monthly Meeting	
PRESIDER		Mary MacCracken	
NOTE TAKER		Peggy Walchalk	
		Members in attendance: Renata Janosi, Mary MacCracken, Melanie McGurr, Eric Veigel, and Peggy Walchalk	
ATTENDEES		Others: Liz Erickson (non-voting member) and Jarrod Tudor (special guest). Absent: Brittany Hartman, Joe Minocchi, Sarah Kelly, and C.J. Peters	
Agenda top	ics:		
4:00 P.M.		CALL TO ORDER MARY MACCRAC	KEN
DISCUSSION		Mary MacCracken called the meeting to order and provided a proposed agenda. Dr. MacCracken welcomed and thanked Dean Tudor for attending the meeting. Review of the October 16, 2018 meeting minutes – approved as written.	
4:10 P.M.		OLD BUSINESS MARY MACCRAC	KEN
		Discussion with Dr. Jarrod Tudor regarding the Tuition Remission for Professional Development/Training (non-credit courses) which remains a price goal for the committee. Some ideas noted included offering on-line and/or distance learning options and financial support through departments perhaps time per year or per semester. In conclusion, the next steps in the process sho be as follows: - Dr. Tudor recommended home departments/colleges support their	one
DISCUSSION		 employees by covering 70% of the course cost while the individual employee pays the other 30% of fee costs. Per Dr. Tudor's suggestion, the UC standing committee should ask to r with the University Leadership team to discuss prior to submitting recommendation to UC. Dr. Tudor will discuss possible price reduction and options with department members, Gene and Rose. Dr. Tudor agreed to the idea of being a guest speaker if CPAC/SEAC could host a 2-hour seminar. This could be a cost effective opportunity 	
	2.	the campus to consider. Sick Leave Bank discussion (no updates reported).	
	3.	Workplace bullying and harassment policy – Melanie McGurr will share information prior to our next meeting.	

	4.	4. Health Care Savings/Incentives – Sarah Kelly to speak at the next UC Recreation and Wellness Committee. Eric Veigel plans to attend this meeting as well.	
4:45 P.M.		NEW BUSINESS	MARY MACCRACKEN
DISCUSSION		Dr. MacCracken will attend and provide (November 13, 2018). Members are end The UC TD/HR standing committee me with scheduled UC meetings.	
5:00 P.M.		ADJOURN	MARY MACCRACKEN
DISCUSSION	1. 2.	Meeting adjourned at 5 p.m. Next meeting scheduled for Tuesday, N	Tovember 20, 2018 (4 p.m.) LH 416



MINUTES NOVEMBER 20, 2018 4:00 P.M. LH 416

MEETING CALLE	D BY	Mary MacCracken	
TYPE OF MEETING Bi-Monthly Meeting			
PRESIDER Mary MacCracken			
NOTE TAKER		Peggy Walchalk	
Members in attendance: Renata Janosi, Sarah Kelly, Mary MacCracke McGurr, Eric Veigel, and Peggy Walchalk Others: Liz Erickson (non-voting member) Absent: Mark Foster, Brittany Hartman, Joe Minocchi, and C.J. Peters			
Agenda top	ics:		
4:00 P.M.		CALL TO ORDER	MARY MACCRACKEN
DISCUSSION		Mary MacCracken called the meeting to order ar Review of the October 30, 2018 meeting minutes	
4:10 P.M.		OLD BUSINESS	MARY MACCRACKEN
DISCUSSION	 3. 4. 	Chair MacCracken attended the UC meeting held reported on the progress and status of our top two Policy and the Tuition Remission for Professional The members reviewed and approved the goals of the UC TD/HR goals for the year ending August Members discussed and reviewed the progress of Development topic submission. The idea is for opresent a recommendation at the February, 2019 regarding the real cost and the Board Rule should a final recommendation. Melanie and Liz will we information from UA Solutions. This topic is tameeting. The Sick Leave Bank Policy and status was discincted that she has been working with Board Rule. Together they have drafted and redle At this point, it is not likely that the proposed Bothe December Board meeting. However, the proposent at the February 13, 2019 Board meeting.	o goals; the Sick Leave Bank al Development/Training Courses. For next year. Peggy will submit 31, 2019 to Kim Haverkamp. If the UA Solutions and Workforce our committee to create and UC meeting. Further research doe investigated prior to making ork on securing additional bled for our December 11, 2018 Sussed by the members. Sarah John Riley on the proposed ined many versions of the draft. Doard Rule will be completed for posed rule should be ready to

4:45 P.M.	NEW BUSINESS	MARY MACCRACKEN
DISCUSSION	1. No new business.	
5:00 P.M.	ADJOURN	MARY MACCRACKEN
DISCUSSION	 Meeting adjourned at 4:45 p.m. Next meeting scheduled for Tuesday, I 	December 11, 2018 (4 p.m.) LH 416



MINUTES DECEMBER 11, 2018 4:00 P.M. LH 416

MEETING CALLE	D BY	Mary MacCracken	
		Monthly Meeting	
PRESIDER		Mary MacCracken	
NOTE TAKER		Melanie McGurr	
Members in attendance: Sarah Kelly, Mary MacCracken, Melan Veigel, Mark Foster, Brittany Hartman, and Joe Minocchi Absent: C.J. Peters and Peggy Walchalk			
Agenda top	ics:		
4:00 P.M.		CALL TO ORDER	MARY MACCRACKEN
DISCUSSION		Mary MacCracken called the meeting to order Review of the November 20, 2018 meeting n	1 1 0
4:10 P.M.		OLD BUSINESS	MARY MACCRACKEN
1. The Sick Leave Bank Policy status was discussed by the members. Sarah Kelly has contacted Legal to notify them that the proposed rule should be included on the agenda for the February 13, 2019 Board meeting. 2. Chair MacCracken shared an e-mail received from her Department Chair concerning tuition remission for credit-bearing classes. The group discussed the mail and the importance of continuing our discussion of the UA Solutions and Workforce Development topic submission. The group drafted three questions to ask UA Solutions to ensure that Board Rule 3359-26-02 R1b is being upheld. The questions are below. Melanie, Liz, and Sarah will set up a meeting with the UA Solutions office before our next meeting. 3. Chair MacCracken attended the UC meeting held on December 4, 2018. She reported on the progress of the committee. Our full committee report to UC is February 12 th at 3:00. 4. The group reviewed outstanding business in relation to briefs received: An Anti-Harassment and Bullying Statement needs drafted, a reply to the brief on breastfeeding locations on campus needs drafted and sent, and the group needs the complete discussion on the Wellness Incentive topic submission.			
4:45 P.M.		NEW BUSINESS	MARY MACCRACKEN
DISCUSSION	1.]	No new business.	

5:00 P.M.	ADJOURN	MARY MACCRACKEN
DISCUSSION	 Meeting adjourned at 4:45 p.m. Next meeting tentatively scheduled for 416 	Tuesday, January 22, 2019 (3 p.m.) LH

Appendix: Questions for Jean Spangler/UA Solutions

- 1. Does UA Solutions maintain a list of non-fee reduced courses offered? If so, can this list be shared or published?
- 2. How do you determine the costs of lab fees, supplies, and other resources for the courses that have reduced fees?
- 3. Do enrollment targets change for each course or is there a set number of students that needs to be reached in order for UA employees to enroll?